



## Coral Reef Elementary School

7955 SW 152ND ST, Palmetto Bay, FL 33157

<http://coralreefe.dadeschools.net/>

### School Demographics

<b>School Type and Grades Served</b> (per MSID File)	<b>2016-17 Title I School</b>	<b>2016-17 Economically Disadvantaged (FRL) Rate</b> (As Reported on Survey 3)
Elementary School PK-5	No	38%
<b>Primary Service Type</b> (per MSID File)	<b>Charter School</b>	<b>2016-17 Minority Rate</b> (Reported as Non-white on Survey 2)
K-12 General Education	No	73%

### School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	A	A	A*	A

*\*Informational Baseline School Grade*

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

### School Board Approval

This plan is pending approval by the Dade County School Board.

### SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

### DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

### DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

### 2017-18 DA Category and Statuses for Coral Reef Elementary School

DA Region and RED	DA Category and Turnaround Status
Southeast - <a href="#">Gayle Sitter</a>	Not In DA - N/A

## I. Part I: Current School Status

### A. Supportive Environment

#### 1. School Mission and Vision

##### a. Provide the school's mission statement

Coral Reef Elementary empowers students to achieve excellence in education through: The mastery of academic skills necessary to pursue a life-long love of learning, acknowledgement of their membership in a global community, and development of knowledge and respect for their own and other cultures, while developing a social conscience and respect for the environment.

##### b. Provide the school's vision statement

Coral Reef Elementary provides students with rigorous academic instruction delivered through dedicated and exemplary teaching. This pursuit of excellence will be achieved through the collaboration of a staff and parents who realize the unique responsibility they share in creating future citizens who are prepared to meet the academic and social challenges of the 21st century.

#### 2. School Environment

##### a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Coral Reef Elementary strives to meet every child's educational needs while maintaining high expectations. This is achieved by providing various opportunities for the school to learn about students' cultures, hence building relationships between teachers and students. Community involvement activities include Parent/Teacher conferences, Meet & Greet sessions, Open House, Reading Night at The Reef, Fall Hoe Down, Grandparents Night, Multicultural Celebrations, Science Fair Night, FSA/SAT/FCAT Parent Night, Talent Shows, Parent Academy sessions, after-school dances, Spring Fun Fair and Eat Lunch With Your Child Day. Through these events, the community interacts on a social and emotional level, which in turn promotes a deeper understanding of students' similarities and differences.

##### b. Describe how the school creates an environment where students feel safe and respected before, during and after school

Coral Reef Elementary is dedicated to creating an environment where students feel safe and respected by providing a range of programs to address their needs. The school's academic programs currently include Full-Time Gifted classes, Autistic Spectrum Disorder units, Specific Learning Disabilities programs, Extended Foreign Language (EFL), and College Preparation Classes. The school also offers a variety of liberal arts programs after school to appeal to various student groups such as; Art Appreciation, Chorus, Drama, Knitting & Crochet, Youth Crime Watch, Robotics, Cheerleading, Legos, and Math & Science. Fifth grade students participate in Future Educators of America (FEA) Club and in the Safety Patrol Committee. Furthermore, character education is implemented school wide to promote respect, honesty, trust, citizenship and cooperation.

##### c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

We believe the school community, including students, parents, teachers, administration and others, must work together to create and maintain a safe, orderly, respectful, and supportive environment

that promotes teaching and learning.

In order to foster an educational environment conducive to learning and mutual respect, clear and appropriate standards for student behavior must be established. With positive support, we can work together to help students develop positive interpersonal relationships and respect for one another's right to learn in an orderly school environment.

The classroom teacher is primarily responsible for communicating and maintaining behavior in the classroom at all times. However, it is the function of all staff members to assist in performing this responsibility. All faculty and staff will help in implementing the school wide discipline plan by enforcing the rules.

1. Teachers will enforce the school-wide discipline plan by:

- Having high expectations of students
- Posting expectations in the classroom (Have a class meeting to engage the students in setting the expectations)
- Reviewing expectations with the class regularly
- Include school-wide discipline plan in substitute plans

2. Establishing classroom routines/procedures for the following:

- Arrival
- Entering the classroom
- Lining up
- Transitioning from one activity to another
- Walking through the hallways
- Going to the restroom
- Dismissal

Interventions MUST be systematically exhausted by the teacher PRIOR to submitting routine referrals (passive behaviors) to an administrator:

1. Verbal reprimand
2. Rearrange seating assignments if necessary
3. Time-out area within the classroom or in another teacher's room
4. Student/teacher conference
5. Parent contact (MANDATORY) when academic and/or social behavior problems exist
6. Student contracts
7. Parent conferences (MANDATORY) for persistent disruptive and/or academic behavior problems
8. Referral to guidance counselor \*
9. Conference with parent/student/teacher/guidance counselor\*

\*Must have established a minimum of 2 successful parent conferences prior to this level

Students who meet the expectations are recognized in several ways such as:

- Brio's Student of the Month
- Monthly newsletters
- Closed circuit television messages
- Presentations
- Award Assemblies
- Do the Right Thing Program

**d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services**

The staff at Coral Reef Elementary School ensures the social-emotional needs of all students are being met in order to achieve a supportive school environment. The school administration is highly visible during the arrival of students in the morning, through classrooms walkthroughs and during the

safe dismissal of students each day, to monitor their social-emotional well-being and safety. The school counselors provide classroom lessons, group sessions, and individual counseling for students. In addition, mentoring is available through the Listeners Oyentes program. Furthermore, daily reading intervention is provided by teachers to students in need of academic remediation.

### 3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

#### a. Describe the school's early warning system and provide a list of the early warning indicators used in the system

Disengagement of students in elementary school may be precursors to dropping out if not addressed in a timely fashion. This can be monitored when students fail to become involved in either the academic or the social aspects of school. Poor performance on assignments, misbehavior, failure to do homework, and lack of participation in extracurricular activities are all signs of disengagement, which often leads to frequent absences, and/or retention in grade.

The school monitors early warning signs by providing counseling and support to students: Attendance is being targeted with students who have five or more absences. Students are being referred to school counselor, administrator and school social workers. Students who demonstrate continuous disruptive behavior are referred for counseling. Students who have been retained are receiving intensive instruction in the areas of reading, mathematics and/or science. Students that scored a Level 1 on the statewide standardized assessment are receiving intensive instruction during the school day.

#### b. Provide the following data related to the school's early warning system

##### 1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	0
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Course failure in ELA or Math	1	5	1	2	3	2	0	0	0	0	0	0	0	14
Level 1 on statewide assessment	1	6	2	10	15	15	0	0	0	0	0	0	0	49

##### The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students exhibiting two or more indicators	1	6	2	2	15	16	0	0	0	0	0	0	0	42

#### c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

The school integrates both academic and behavior supports to assist students identified by the early warning system. Response to Intervention(RtI) programs provide an opportunity to effectively and efficiently combine academic and behavior systems into an integrated school-wide system of supports for students. Students who struggle with academics receive Intervention on a daily basis, and students with behavior/attendance issues receive counseling.

## B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2) and (b)(7)(A)(iii)(I).

### 1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

#### a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

##### 1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

##### 2. Description

A review of the 2016-2017 Annual Activities Calendar indicates that there were 25 parent engagement opportunities offered in the school year. Our goal is to maintain or increase this number over this school year. Administrators, teachers, and support staff strive to develop effective partnerships with families to create a school environment that welcomes parents and encourages them to raise questions and voice their concerns as well as to participate appropriately in decision making. School staff also provides parents with the information and training to learn about how technology can be used to enhance learning with their children, how to monitor their progress through the Parent/Student Portal, and how to infuse the Language Arts and Mathematics Florida Standards in real life situations. Parents are encouraged to become involved and are invited to participate in their children's learning.

A review of the 2016-17 Parent Volunteer Logs indicates that there were 705 parents (84%) in attendance at parent engagement opportunities. Our goal is to increase parental engagement to 85%. Our challenge has been the lack of participation in school wide activities by parents of students living out-of area (School of Choice or McKay Scholarship Transfers). Our strategy is to provide more activities that target various cultural groups to increase participation in school events. Contact will be made via the Coral Reef Elementary text notifications, the school website, Connect Ed phone/email messages, online weekly updates, monthly event calendars and classroom incentives to inform stakeholders of upcoming events. Administration will review Teacher Logs and PTA sign-in sheets to determine number of parents attending school events.

### 2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

The school builds and sustains partnerships with the local community in order to better support the school and student achievement. Diverse events are coordinated to ensure appropriate use of resources from local communities. First, parents are encouraged to use their business connections and skills to support the school. In addition, business partners plan collaboratively to focus their energies and resources on strategies that will raise student achievement such as rewards and incentives for good behavior/academic performance.

Furthermore, the school has developed a PR program with local community papers to inform the neighborhood about innovative and successful school programs or awards. Local businesses also assist in projects such as beautification, fundraising activities, college fairs, charity opportunities, Career Day and Reading Chains.

## C. Effective Leadership

## 1. School Leadership Team

### a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Guerra, Christina	Principal
Pierre-Louis, Rachel	Assistant Principal
Bienes, Joanne	Teacher, K-12
Sirota, Susan	Guidance Counselor
Fierro, Kelley	Teacher, K-12
Castel, Deborah	Teacher, K-12
Marquez, Adrianna	Teacher, K-12
Barrios, Dayanara	Teacher, K-12
Christin, Catherine	Teacher, K-12

### b. Duties

#### 1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

The school-based leadership team will collaborate closely to ensure the successful implementation of the MTSS/RtI and the SIP for each Tier of Instruction:

##### Tier 1

- Christina Guerra, Principal, will ensure follow up of action steps and allocate resources.
- Rachel Pierre-Louis, Assistant Principal, will monitor students' progress and supervise the RtI process.
- Joanne Bienes, Bilingual Chair/Reading Instructional Liaison, will assist in gathering data and monitoring of intervention program. She will keep teachers abreast of information to maintain a successful Reading program.
- Deborah Castel and Dayanara Barrios, Math Instructional Liaisons, will monitor and provide information to all teachers in order to implement a successful Math Program.
- Kelley Fierro and Adrianna Marquez, Science Instructional Liaisons, will monitor and provide information to all teachers in order to implement a successful Science Program.

In addition to Tier 1 problem solving, the Leadership Team members will meet periodically to review consensus, infrastructure, and implementation of building level MTSS.

##### Tier 2

Selected members of the MTSS Leadership Team will conduct regular meetings to evaluate intervention efforts:

- Rachel Pierre-Louis, Assistant Principal, will meet with teachers to evaluate intervention efforts for students by subject, grade, intervention, or other logical organization.
- Joanne Hesser, School Psychologist, will meet with Assistant Principal and SPED Chair regularly to devise strategies for students who are not responding to intervention.

Other teachers and staff will be involved when needed to provide information or revise efforts based on

specific problems or concerns as warranted, such as:

- Dayanara Barrios, SPED Chair/Teacher will act as the Behavior Specialist when appropriate.
- Susan Sirota and Jennifer Roth, School counselors, will address students' emotional needs.

- Joanne Hesser, School psychologist, will review intervention data and move students to Tier 3 as needed.

### Tier 3 SST

The following members of the Leadership Team, Tier 2 Team, and parent/guardian make up the Tier 3

SST Problem Solving Team.

- Rachel Pierre-Louis, Assistant Principal, coordinates SSTs for students moving to Tier 3.

- Dayanara Barrios, SPED Chair/Teacher, will provide strategies and coordinate the transition of students in need of Tier 3 Intervention.

- Joanne Hesser, School psychologist, examines data and conducts observations for students who continue to struggle after receiving targeted intervention.

**2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact**

The MTSS Leadership Team uses a Tiered approach to the Problem Solving process, and monitors academic and behavioral data to evaluate progress towards those goals at least three times per year.

Tier 1 is the first level of support is the core instructional and behavioral methodologies, practices, and supports designed for all students in the general curriculum. The MTSS Team will monitor student progress by:

1 Holding regular team meetings where problem solving is the sole focus.

2 Using the four step problem solving process as the basis for goal setting, planning, and program evaluation during all team meetings that focus on increasing student achievement or behavioral success.

3 Determining how we will know if students have made expected levels of progress towards proficiency. (What progress will show a positive response?)

4 Responding when grades, subject areas, classes, or individual students have not shown a positive response (MTSS problem solving process and monitoring progress of instruction)

5 Responding when students are demonstrating a positive response or have met proficiency by raising goals or providing enrichment respectively.

6 Gathering and analyzing data at all Tiers to determine professional development for faculty as indicated by group or individual student diagnostic and progress monitoring assessment.

7 Ensuring that students in need of intervention are actually receiving appropriate supplemental Tier 2 intervention. Gather ongoing progress monitoring (OPM) for all interventions and analyze that data using the Tier 2 problem solving process after each OPM. Tier 2, the second level of support consists of supplemental instruction and interventions provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support.

Tier 2 problem solving meetings occur regularly (monthly is suggested) to:

1 Review OPM data for intervention groups to evaluate group and individual student response.

2 Support interventions where there is not an overall positive group response

3 Select students (see SST guidelines) for SST Tier 3 intervention. The school improvement plan (SIP) summarizes the school's academic and behavioral goals for the year and describes the school's plan to meet those goals. The specific supports and actions needed to implement the SIP strategies are closely examined, planned, and monitored utilizing the MTSS Tier 1 worksheets three times per year. The MTSS Problem-Solving process is used to first carry out, monitor, and adjust if necessary, the supports that are defined in the SIP. Annual goals are translated into progress monitoring (3 times

per year) and ongoing progress monitoring measures (approximately once per month) that can reliably track progress of students across Tiers. Tier 2 supports are provided to students who have not met proficiency or who are at risk of not meeting proficiency. Finally, MTSS End of Year Tier 1 problem solving evaluates the SIP efforts and dictates strategies for the next year's SIP. At this time, previous years trend data across grade levels is used to examine impact grades for support focus or prevention/early intervention efforts. While the SIP does not focus on the primary (untested) grades, the MTSS leadership team extends the intent of the SIP to kindergarten, first, and second grades as they contribute extensively to later grade performance and student engagement.

## 2. School Advisory Council (SAC)

### a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Christina Guerra	Principal
Martha Vera-Llano	Teacher
John Roques	Teacher
Carolina Blanco	Teacher
Mayra Perez	Teacher
Marcia Castro	Education Support Employee
Gianna Reyes	Business/Community
Danny Alonso	Business/Community
Tania Marrero	Parent
Sandra Johnson	Teacher
Marlen Hernandez	Teacher
Yolalius Perez-Padgett	Teacher
Maria Baltodano	Parent
Aaron Blecher	Student
Justin Blecher	Parent
Saylin Paez	Parent
Gladys Welcome	Parent
Mercedes Conigliaro	Parent

### b. Duties

#### 1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2).

##### a. Evaluation of last year's school improvement plan

All stakeholders on the EESAC were diligent in assisting in the preparation and evaluation of the School Improvement Plan (SIP) last year. The EESAC reviewed regular reports on the implementation of the School Improvement Plan, including the progress related to implementation of the strategies and the results of benchmark and district/state assessments. They effectively addressed all state and district goals and were efficient in reviewing the SIP periodically and amend it, as needed. The EESAC gave the final approval of the School Improvement Plan, the Mid-Year Review, and the End-of-Year Review.

*b. Development of this school improvement plan*

The EESAC is actively assisting in the preparation, implementation, and evaluation of the School Improvement Plan (SIP). It brings together all stakeholders and involves them in an authentic role in decisions which affect instruction and the delivery of programs. Some of these decisions are recommendations for staff development opportunities, the purchase of additional instructional materials to support student achievement, and the purchase of additional technology programs and hardware.

In addition to addressing issues relative to core academic areas (Reading, Mathematics, Writing, and Science) on the SIP, the EESAC is also involved in the areas of parental involvement, suspensions, and attendance, along with budget, staffing, and student support services.

*c. Preparation of the school's annual budget and plan*

The EESAC assist the principal in the development of the annual budget. The stakeholders make decisions regarding the use of funds allocated by the Florida Legislature to the school advisory council, and, with staff, decide on the use of School Recognition Funds awarded to the school.

**2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project**

The EESAC is fundamental in facilitating the development, approval, implementation and monitoring of the SIP. EESAC funds approximate \$4,400.00 based on our student enrollment of 880 students. The funds were utilized for:

- School wide student recognition programs \$2,939.00
- Spelling Bee \$127.00
- Odyssey of The Mind \$25.00
- Science Fair \$1,000.00
- Mascot Outfit \$309.00

**3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC**

Yes

*a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements*

**3. Literacy Leadership Team (LLT)**

**a. Membership**

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Guerra, Christina	Principal
Pierre-Louis, Rachel	Assistant Principal
Bienes, Joanne	Teacher, K-12
Fierro, Kelley	Teacher, K-12
Marquez, Adrianna	Teacher, K-12
Barrios, Dayanara	Teacher, K-12
Castel, Deborah	Teacher, ESE
Christin, Catherine	Teacher, K-12
Rivas, Diana	Instructional Media

## **b. Duties**

### **1. Describe how the LLT or similar group promotes literacy within the school, if applicable**

The LLT promotes literacy within the school by:

- Creating a school-wide focus on literacy and reading achievement by establishing model classrooms, conferencing with Literacy Team, teachers and administrators.
- Providing professional development based on needs.
- Implementing Science, Technology, Engineering the Arts and Mathematics (STEAM) related activities to promote student exploration of new ideas and new worlds.
- Providing opportunities for members of the Literacy Team to share their expertise in reading instruction, assessment and observational data in order to assist the team in making instructional and programmatic decisions.
- Ensuring the Reading and Mathematics Liaisons collaborate with the teachers to increase rigor in the classroom through the Florida Standards.
- Encouraging teachers to engage in higher order thinking and discussion using a variety of formats and texts and incorporating technology such as Interactive Boards, laptops and iPads.

## **D. Public and Collaborative Teaching**

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(IV).

### **1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction**

In an effort to encourage positive working relationships between teachers, the following strategies were implemented:

- 1- Daily common planning time for each grade level
- 2- Collaborative planning once a week
- 3- Monthly Faculty meetings
- 4- Monthly Professional Learning opportunities on site
- 5- Ongoing PDs provided by District Support Personnel

### **2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school**

Every effort is made to retain every highly qualified teacher by ensuring they are provided with all necessary tools/resources needed to feel successful with our students. Administration, Support Staff, and Leadership Team will provide support to new, inexperienced teachers on a regular basis. Principal and Assistant Principal will provide opportunities for data review and administrative feedback following classrooms observations with all teachers. Professional development will be offered in the areas of effectively implementing the Florida Standards, technology convergence, differentiated instruction, rigor and Response to Intervention. New teachers will have on-going training with the instructional liaisons in order to effectively implement the core content programs while following District-wide Pacing Guides.

### **3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities**

Beginning teachers are paired with veteran teachers from their grade level and/or subject area. Teachers will meet once a week to go over planning and implementing effective lesson plans. They will be given the opportunity to participate in professional development offered by the region and district. They will also be offered opportunities to participate in job embedded PDs each month in the area of Florida Standards, technology convergence as well as rigor, relevance and relationship.

## **E. Ambitious Instruction and Learning**

## 1. Instructional Programs and Strategies

### a. Instructional Programs

#### **1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards**

The Miami-Dade County Public Schools district provides the school with instructional Pacing Guides to ensure the school's core instructional programs and materials are aligned to Florida's standards. The district assists the school in acquiring the hardware and software necessary to keep pace with technology enhancements. The leadership team provides support and guidance to its teachers to make certain that the rigor is implemented with fidelity and works closely with the PTA and EESAC to supplement the technology needs of the school.

### b. Instructional Strategies

#### **1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments**

The school offers various enrichment and remedial programs to meet the diverse needs of students. Instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state and district assessments. Data from Power BI is thoroughly analyzed to identify students in need of remediation or enrichment.

Struggling learners are provided with interventions at increasing levels of intensity to accelerate their rate of learning. Progress is closely monitored to assess both the learning rate and level of performance of individual students. Educational decisions about the intensity and duration of interventions are based on individual student response to instruction.

#### **2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:**

**Strategy: After School Program**

**Minutes added to school year: 4,800**

Teachers at Coral Reef Elementary increase the amount and quality of learning time by providing intervention to low performing ELL after school. Identified students work in small groups with certified teachers 4 days a week for 60 minutes per day, to improve both Reading and Math skills.

**Strategy Rationale**

Students must be provided with opportunities for enrichment, as well as remediation in order to progress as independent learners.

**Strategy Purpose(s)**

- Core Academic Instruction
- Enrichment

**Person(s) responsible for monitoring implementation of the strategy**

Guerra, Christina, clmguerra@dadeschools.net

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

The effectiveness of our intervention and enrichment programs is evaluated by improvements in weekly benchmark tests, Topic Assessments, I-Ready Diagnostic & Monthly Monitoring Tests and the District provided Interim Assessments. The Literacy Team meets monthly to analyze the data based on Power BI, discuss students' academic progress and adjust strategies when necessary.

**Strategy: Extended School Day**

**Minutes added to school year: 1,200**

The Title II Recently Arrived and Migrant Students targets ELL students in Grades K-2. The Media Specialist will target reading skills to help increase student achievement.

**Strategy Rationale**

Reading is targeted to help students build the skills to become fluent readers in English.

**Strategy Purpose(s)**

- Core Academic Instruction

**Person(s) responsible for monitoring implementation of the strategy**

Rivas, Diana, drivas@dadeschools.net

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

The effectiveness of our intervention and enrichment programs is evaluated by improvements in weekly benchmark tests, I-Ready Diagnostic Tests and the District provided Interim Assessments.

**Strategy:** After School Program

**Minutes added to school year:** 4,000

Students who demonstrate capacity for accelerated enrichment programs are enrolled in after school programs such as Robotics, Legos, and Math & Science Clubs once a week for an hour.

**Strategy Rationale**

Students must be provided with opportunities for enrichment in order to progress as independent learners.

**Strategy Purpose(s)**

- Enrichment

**Person(s) responsible for monitoring implementation of the strategy**

Guerra, Christina, [clmguerra@dadeschools.net](mailto:clmguerra@dadeschools.net)

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

The effectiveness of our intervention and enrichment programs is evaluated by improvements in weekly benchmark tests and the District provided Quarterly Interim Assessments.

**2. Student Transition and Readiness**

**a. PreK-12 Transition**

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(V).

**1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another**

In order to ensure that all incoming kindergarten students are ready for academic success in school, it is imperative that students and families have the support they need to transition into the routine and expectations of attending Florida schools. Our Kindergarten teachers visit our surrounding preschools in March to introduce themselves and promote the diverse programs we have at Coral Reef Elementary School. Also, our school counselors hold a school tour every month throughout the school year for potential students to showcase our site, and answer questions/concerns from parents.

Furthermore, The PTA extends an invitation to our neighborhood preschools to attend school activities throughout the year such as Hoe Down, Fun Fair, Book Fairs, Reading Night at The Reef etc. Parents and preschool children are also invited to attend an orientation in the spring to familiarize themselves with the school and teachers/administrators to facilitate the transition from preschool into Kindergarten. Select Kindergarten students are invited to meet new students and share positive experiences with them as they complete arts/crafts activities together while parents gather information for registration.

Fifth Grade Students are provided with multiple opportunities to explore Middle School programs. Middle Schools are invited to offer presentations of their programs at the school. Students have the opportunity to participate in field trips to Middle Schools of interest.

**b. College and Career Readiness**

**1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations**

N/A

**2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs**

N/A

**3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement**

N/A

**4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes**

N/A

## II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(6).

### A. Problem Identification

#### 1. Data to Support Problem Identification

##### b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

*No files were uploaded*

#### 2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

### B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

### C. Strategic Goals

## School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

### Problem Solving Key

**G** = Goal

**B** =  
Barrier

**S** = Strategy

**1** = Problem Solving Step     S123456 = Quick Key

## Strategic Goals Summary

**G1.** If core instruction is increased in all content areas then student achievement will improve.

## Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

**G1. If core instruction is increased in all content areas then student achievement will improve. 1a**

G092904

**Targets Supported 1b**

Indicator	Annual Target
FSA ELA Achievement	82.0
FCAT 2.0 Science Proficiency	74.0
FSA Mathematics Achievement	87.0
ELA/Reading Gains	72.0
Math Gains	75.0
ELA/Reading Lowest 25% Gains	52.0
Math Lowest 25% Gains	65.0

**Targeted Barriers to Achieving the Goal 3**

- Partial use of available technology to transform learning experiences that result in higher levels of achievement for students.

**Resources Available to Help Reduce or Eliminate the Barriers 2**

- ELA: i-Ready, Accelerated Reader, MyOn Reader, Renaissance Learning, Reading Wonders, Imagine Learning, FSA Website, Pacing Guide links, Teach Town.
- Math: i-Ready, Reflex Math, Think Central, Explore Learning, Khan Academy, Pacing Guide links, Gizmos.
- Science: Gizmos, Discovery Learning, NBC Learn, Explore Learning, Khan Academy, Pacing Guide links, Nature's Postings, Brick-For-Kids.
- Social Science: NBC Learn, Expeditions-Houghton Mifflin, Pacing Guide links.
- Technology: Promethean/Smart Boards, laptops, computers, iPads and two computer labs, Microsoft Office, Google Drive.
- In-house professional developments monthly and job-embedded trainings.

**Plan to Monitor Progress Toward G1. 8**

Data disaggregation to monitor student achievement.

**Person Responsible**

Christina Guerra

**Schedule**

Quarterly, from 8/17/2017 to 5/24/2018

**Evidence of Completion**

Data Charts from: i-Ready reports, District Provided Baseline Tests, Benchmark Tests, Topic Assessments, Stanford Assessment Test, FCAT Science and Florida Standards Assessments.

## Action Plan for Improvement

*For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.*

### Problem Solving Key

**G** = Goal                      **B** =  
   Barrier                      **S** = Strategy

 = Problem Solving Step     S123456 = Quick Key

**G1.** If core instruction is increased in all content areas then student achievement will improve. 1

G092904

**G1.B1** Partial use of available technology to transform learning experiences that result in higher levels of achievement for students. 2

B249150

**G1.B1.S1** Professional development will be secured to provide support to teachers to enhance student learning, by increasing student engagement and student technology literacy. Modeling and peer-coaching opportunities will be implemented to help teachers enhance technology integration and redefine the use of technology for the creation of new tasks. 4

S262592

### **Strategy Rationale**

As teachers learn how to integrate technology-rich environments more efficiently at the school, student achievement will be positively impacted with relevant, rigorous and innovative instruction.

### **Action Step 1** 5

Introduction- Multiple professional development opportunities will be provided to improve technology integration and enhance content delivery through technology driven instruction.

#### **Person Responsible**

Christina Guerra

#### **Schedule**

Quarterly, from 9/20/2017 to 5/25/2018

#### **Evidence of Completion**

PD agendas and sign-in sheets

## Action Step 2 5

Implementation- Teachers will Improve digital fluency through the use of web tools by:

- Creating technology-rich environments at the school.
- Utilizing available resources to promote technology-driven instruction (STEM Designation).
- Strengthening technology integration and collaboration amongst teachers, administrators and students.
- Providing opportunities for all students to use technology across all subject areas.
- Purchasing additional computers and mice for laptops.
- Providing classes Brick 4 Kidz lessons implementing technology to invent and problem solve using Legos.

### **Person Responsible**

Christina Guerra

### **Schedule**

Quarterly, from 9/21/2017 to 5/25/2018

### **Evidence of Completion**

Job embedded P.D., Teacher Lesson Plans, Student Work Folders/Journals, Computer Lab schedules, Laptop logs.

## Action Step 3 5

Follow-up/Support- Monitor that digital fluency is being utilized as a tool to increase student achievement.

### **Person Responsible**

Christina Guerra

### **Schedule**

Quarterly, from 9/21/2017 to 5/25/2018

### **Evidence of Completion**

Utilization of web tools, computer labs and laptops devices.

**Plan to Monitor Fidelity of Implementation of G1.B1.S1** 6

Teachers will infuse available technology into curriculum to transform learning experiences that result in higher levels of achievement for students.

**Person Responsible**

Christina Guerra

**Schedule**

Weekly, from 9/21/2017 to 5/25/2018

***Evidence of Completion***

Leadership Team walkthrough rotations.

**Plan to Monitor Effectiveness of Implementation of G1.B1.S1** 7

Evidence of PD strategies infused into curriculum to increase student engagement and student technology literacy.

**Person Responsible**

Christina Guerra

**Schedule**

Quarterly, from 9/21/2017 to 5/25/2018

***Evidence of Completion***

Administration/Teachers Data chats.

## IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
<b>2018</b>					
G1.MA1  M368383	Data disaggregation to monitor student achievement.	Guerra, Christina	8/17/2017	Data Charts from: i-Ready reports, District Provided Baseline Tests, Benchmark Tests, Topic Assessments, Stanford Assessment Test, FCAT Science and Florida Standards Assessments.	5/24/2018 quarterly
G1.B1.S1.A1  A346642	Introduction- Multiple professional development opportunities will be provided to improve...	Guerra, Christina	9/20/2017	PD agendas and sign-in sheets	5/25/2018 quarterly
G1.B1.S1.MA1  M368378	Teachers will infuse available technology into curriculum to transform learning experiences that...	Guerra, Christina	9/21/2017	Leadership Team walkthrough rotations.	5/25/2018 weekly
G1.B1.S1.MA1  M368377	Evidence of PD strategies infused into curriculum to increase student engagement and student...	Guerra, Christina	9/21/2017	Administration/Teachers Data chats.	5/25/2018 quarterly
G1.B1.S1.A2  A346643	Implementation- Teachers will Improve digital fluency through the use of web tools by: • Creating...	Guerra, Christina	9/21/2017	Job embedded P.D., Teacher Lesson Plans, Student Work Folders/Journals, Computer Lab schedules, Laptop logs.	5/25/2018 quarterly
G1.B1.S1.A3  A346644	Follow-up/Support- Monitor that digital fluency is being utilized as a tool to increase student...	Guerra, Christina	9/21/2017	Utilization of web tools, computer labs and laptops devices.	5/25/2018 quarterly

## V. Professional Development Opportunities

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

**G1.** If core instruction is increased in all content areas then student achievement will improve.

**G1.B1** Partial use of available technology to transform learning experiences that result in higher levels of achievement for students.

**G1.B1.S1** Professional development will be secured to provide support to teachers to enhance student learning, by increasing student engagement and student technology literacy. Modeling and peer-coaching opportunities will be implemented to help teachers enhance technology integration and redefine the use of technology for the creation of new tasks.

### **PD Opportunity 1**

Introduction- Multiple professional development opportunities will be provided to improve technology integration and enhance content delivery through technology driven instruction.

#### **Facilitator**

- Trainers from District approved vendors such as Microsoft Office, Promethean, Explore Learning, and i-Ready
- The District's Digital Convergence Facilitators (DCFs) team
- Instructional Liaisons - Job Embedded Professional Developments

#### **Participants**

All Teachers

#### **Schedule**

Quarterly, from 9/20/2017 to 5/25/2018

## **PD Opportunity 2**

Implementation- Teachers will Improve digital fluency through the use of web tools by: • Creating technology-rich environments at the school. • Utilizing available resources to promote technology-driven instruction (STEM Designation). • Strengthening technology integration and collaboration amongst teachers, administrators and students. • Providing opportunities for all students to use technology across all subject areas. • Purchasing additional computers and mice for laptops. • Providing classes Brick 4 Kidz lessons implementing technology to invent and problem solve using Legos.

### **Facilitator**

The Leadership Team, Program Vendors (Promethean, Explore Learning, and i-Ready) the District's IT Department (various web tools), Brick 4 Kidz representatives

### **Participants**

All teachers

### **Schedule**

Quarterly, from 9/21/2017 to 5/25/2018

## VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** If core instruction is increased in all content areas then student achievement will improve.

**G1.B1** Partial use of available technology to transform learning experiences that result in higher levels of achievement for students.

**G1.B1.S1** Professional development will be secured to provide support to teachers to enhance student learning, by increasing student engagement and student technology literacy. Modeling and peer-coaching opportunities will be implemented to help teachers enhance technology integration and redefine the use of technology for the creation of new tasks.

### TA Opportunity 1

Follow-up/Support- Monitor that digital fluency is being utilized as a tool to increase student achievement.

#### Facilitator

The Leadership Team.

#### Participants

All Teachers

#### Schedule

Quarterly, from 9/21/2017 to 5/25/2018

## VII. Budget

1	G1.B1.S1.A1	Introduction- Multiple professional development opportunities will be provided to improve technology integration and enhance content delivery through technology driven instruction.				\$200.00
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
		500-Materials and Supplies	1041 - Coral Reef Elementary School	Other		\$200.00
<i>Notes: Notes</i>						
2	G1.B1.S1.A2	Implementation- Teachers will Improve digital fluency through the use of web tools by: • Creating technology-rich environments at the school. • Utilizing available resources to promote technology-driven instruction (STEM Designation). • Strengthening technology integration and collaboration amongst teachers, administrators and students. • Providing opportunities for all students to use technology across all subject areas. • Purchasing additional computers and mice for laptops. • Providing classes Brick 4 Kidz lessons implementing technology to invent and problem solve using Legos.				\$25,000.00
	Function	Object	Budget Focus	Funding Source	FTE	2017-18

**Dade - 1041 - Coral Reef Elementary School - 2017-18 SIP**  
*Coral Reef Elementary School*

		239-Other	1041 - Coral Reef Elementary School	Other		\$15,000.00
			<i>Notes: Funds used to purchase additional computers for classrooms and obtaining 150 mice to use with laptops.</i>			
		239-Other	1041 - Coral Reef Elementary School	Other		\$10,000.00
			<i>Notes: Bricks 4 Kidz lessons for each class in grades K-5 once a week for a month.</i>			
<b>3</b>	<b>G1.B1.S1.A3</b>	<b>Follow-up/Support- Monitor that digital fluency is being utilized as a tool to increase student achievement.</b>				<b>\$0.00</b>
					<b>Total:</b>	<b>\$25,200.00</b>